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## Statistical Section

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**Table 1**

**CITY OF SALISBURY, NORTH CAROLINA**  
**GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION<sup>(1)</sup>**

**Last Ten Fiscal Years**

| <b>Fiscal<br/>Year<br/>Ended<br/>June 30,</b> | <b>General<br/>Government</b> | <b>Public<br/>Safety</b> | <b>Transportation</b> | <b>Environmental<br/>Protection</b> | <b>Culture and<br/>Recreation</b> | <b>Community<br/>and<br/>Economic<br/>Development</b> | <b>Education</b> | <b>Debt<br/>Service</b> | <b>Total</b> |
|---|-------------------------------|--------------------------|-----------------------|-------------------------------------|-----------------------------------|---|------------------|-------------------------|--------------|
| 1998  | \$ 4,403,617                  | \$6,900,177              | \$ 3,047,455          | \$ 1,331,161                        | \$ 3,931,369                      | \$ 2,219,221  | \$ 42,342        | \$ 617,008              | \$22,492,350 |
| 1997  | 3,610,184                     | 7,735,362                | 3,868,084             | 1,291,270                           | 2,130,301                         | 1,351,865   | 42,342           | 981,853                 | 21,011,261   |
| 1996  | 3,925,599                     | 6,457,849                | 2,733,043             | 1,272,247                           | 1,728,392                         | 1,280,196   | 42,341           | 591,422                 | 18,031,089   |
| 1995  | 3,233,167                     | 6,190,774                | 2,288,917             | 1,896,681                           | 1,358,848                         | 1,826,750   | 42,342           | 401,797                 | 17,239,276   |
| 1994  | 2,580,372                     | 5,600,225                | 2,992,610             | 1,416,739                           | 1,285,814                         | 1,362,305   | 38,573           | 1,010,646               | 16,287,284   |
| 1993  | 2,860,671                     | 5,110,480                | 2,401,666             | 1,740,467                           | 1,238,830                         | 1,483,384   | 38,573           | 524,880                 | 15,398,951   |
| 1992  | 2,643,480                     | 5,024,844                | 2,430,305             | 1,440,023                           | 1,345,012                         | 1,799,482   | 50,156           | 445,132                 | 15,178,434   |
| 1991  | 3,935,437                     | 5,063,196                | 2,429,835             | 1,408,004                           | 1,127,897                         | 2,272,321   | 74,581           | 184,602                 | 16,495,873   |
| 1990  | 2,094,308                     | 4,189,387                | 2,321,804             | 1,236,049                           | 1,325,995                         | 2,521,512   | 68,933           | 125,063                 | 13,883,051   |
| 1989  | 2,058,785                     | 4,451,784                | 2,808,347             | 1,039,180                           | 997,857                           | 1,090,076   | 685,984          | 185,170                 | 13,317,183   |

<sup>(1)</sup> Includes General, Special Revenue, and Capital Projects

**Table 2**

**CITY OF SALISBURY, NORTH CAROLINA**  
**GENERAL GOVERNMENTAL REVENUES BY SOURCE<sup>(1)</sup>**

**Last Ten Fiscal Years**

| <b>Fiscal Year<br/>Ended<br/>June 30,</b> | <b>Taxes</b>             | <b>Licenses<br/>and Permits</b> | <b>Inter-<br/>governmental</b> | <b>Miscellaneous</b> | <b>Charges<br/>for Services</b> | <b>Administrative<br/>Charges</b> | <b>Total</b>  |
|---|--------------------------|---------------------------------|--------------------------------|----------------------|---------------------------------|-----------------------------------|---------------|
| 1998                                      | \$ 10,812,490            | \$ 427,718                      | \$ 5,022,098                   | \$ 1,173,299         | \$ 1,416,622                    | \$ 1,207,500                      | \$ 20,059,727 |
| 1997                                      | 10,039,452               | 433,327                         | 5,597,640                      | 1,587,559            | 1,211,586                       | 1,150,000                         | 20,019,564    |
| 1996                                      | 9,575,016                | 365,826                         | 4,711,430                      | 1,364,885            | 1,035,203                       | 1,073,975                         | 18,126,335    |
| 1995                                      | 9,272,844                | 368,109                         | 4,269,171                      | 1,127,032            | 947,717                         | 1,018,735                         | 17,003,608    |
| 1994                                      | 8,764,206                | 260,226                         | 4,588,710                      | 994,730              | 915,299                         | 790,000                           | 16,313,171    |
| 1993                                      | 8,223,294                | 258,612                         | 4,589,949                      | 774,537              | 1,071,117                       | 750,500                           | 15,668,009    |
| 1992                                      | 7,845,134 <sup>(2)</sup> | 273,070                         | 4,362,870 <sup>(2)</sup>       | 736,322              | 748,284                         | 690,000                           | 14,655,680    |
| 1991                                      | 7,910,124                | 286,803                         | 3,582,823                      | 1,378,315            | 531,286                         | 1,185,000                         | 14,874,351    |
| 1990                                      | 6,860,071                | 153,928                         | 4,163,968                      | 926,693              | 388,977                         | 675,000                           | 13,168,637    |
| 1989                                      | 6,888,893                | 239,692                         | 3,877,586                      | 721,872              | 218,237                         | 500,000                           | 12,446,280    |

<sup>(1)</sup> Includes General, Special Revenue, and Capital Projects

<sup>(2)</sup> Intangibles taxes are recorded as intergovernmental revenues due to change in State Statute.

Table 3

**CITY OF SALISBURY, NORTH CAROLINA**  
**TAX REVENUE BY SOURCE<sup>(1)</sup>**

**Last Ten Fiscal Years**

| <b>Fiscal Year<br/>Ended<br/>June 30,</b> | <b>Total Taxes</b> | <b>General<br/>Property<br/>Taxes</b> | <b>Sales Taxes</b> | <b>Intangible<br/>Taxes</b> | <b>Other Taxes</b> |
|---|--------------------|---------------------------------------|--------------------|-----------------------------|--------------------|
| 1998                                      | \$ 10,812,490      | \$ 7,964,079                          | \$ 2,847,595       | \$ -                        | \$ 816             |
| 1997                                      | 10,039,452         | 7,445,338                             | 2,593,133          | -                           | 981                |
| 1996                                      | 9,575,016          | 7,276,360                             | 2,298,427          | -                           | 229                |
| 1995                                      | 9,272,844          | 7,155,829                             | 2,114,118          | -                           | 2,897              |
| 1994                                      | 8,764,206          | 6,597,031                             | 2,167,122          | -                           | 53                 |
| 1993                                      | 8,223,294          | 6,255,598                             | 1,966,150          | -                           | 1,546              |
| 1992                                      | 7,845,134          | 5,965,785                             | 1,877,785          | - <sup>(2)</sup>            | 1,564              |
| 1991                                      | 7,910,124          | 5,362,691                             | 1,924,366          | 621,663                     | 1,404              |
| 1990                                      | 6,860,071          | 4,704,891                             | 1,602,340          | 551,268                     | 1,572              |
| 1989                                      | 6,888,893          | 4,907,811                             | 1,454,261          | 525,345                     | 1,476              |

<sup>(1)</sup> Includes General, Special Revenue, and Capital Projects

<sup>(2)</sup> Intangibles taxes are recorded as intergovernmental revenues due to change in State Statute.

**Table 4**

**CITY OF SALISBURY, NORTH CAROLINA**  
**PROPERTY TAX LEVIES, TAX COLLECTIONS AND CREDITS**

**Last Ten Fiscal Years**

| <b>Fiscal Year<br/>Ended<br/>June 30,</b> | <b>Tax Year</b> | <b>Total Current<br/>Year Tax Levy</b> | <b>Current Tax<br/>Collections</b> | <b>Percent of<br/>Taxes<br/>Collected</b> | <b>Total Tax<br/>Collections</b> | <b>Ratio of Total<br/>Tax Collections<br/>to Tax Levy</b> | <b>Outstanding<br/>Delinquent<br/>Taxes</b> | <b>Ratio of<br/>Delinquent<br/>Taxes to Tax<br/>Levy</b> |
|---|-----------------|--|------------------------------------|---|----------------------------------|---|---|--|
| 1998                                      | 1997            | \$ 8,059,604                           | \$ 7,815,549                       | 96.97%                                    | \$ 8,110,009                     | 100.63%   | \$ 557,299                                  | 6.91%  |
| 1997                                      | 1996            | 7,797,861                              | 7,519,419                          | 96.43%                                    | 7,741,174                        | 99.27%  | 601,439                                     | 7.71%  |
| 1996                                      | 1995            | 7,529,260                              | 7,265,209                          | 96.49%                                    | 7,446,494                        | 98.90%  | 573,838                                     | 7.62%  |
| 1995                                      | 1994            | 7,298,360                              | 7,074,231                          | 96.93%                                    | 7,308,248                        | 100.14%   | 510,636                                     | 7.00%  |
| 1994                                      | 1993            | 6,785,288                              | 6,555,776                          | 96.62%                                    | 6,755,716                        | 99.56%  | 535,378                                     | 7.89%  |
| 1993                                      | 1992            | 6,436,262                              | 6,202,113                          | 96.36%                                    | 6,319,620                        | 98.18%  | 523,339                                     | 8.13%  |
| 1992                                      | 1991            | 6,054,055                              | 5,870,622                          | 96.97%                                    | 5,980,144                        | 98.78%  | 418,459                                     | 6.91%  |
| 1991                                      | 1990            | 5,528,123                              | 5,354,151                          | 96.85%                                    | 5,378,729                        | 97.30%  | 410,760                                     | 7.43%  |
| 1990                                      | 1989            | 4,803,630                              | 4,700,519                          | 97.85%                                    | 4,765,855                        | 99.21%  | 329,771                                     | 6.86%  |
| 1989                                      | 1988            | 4,961,612                              | 4,870,120                          | 98.16%                                    | 4,962,802                        | 100.02%   | 305,388                                     | 6.15%  |

**Table 5**

**CITY OF SALISBURY, NORTH CAROLINA**  
**ASSESSED VALUE OF TAXABLE PROPERTY**

**Last Ten Fiscal Years**

| <b>Fiscal Year<br/>Ended<br/>June 30,</b> | <b>Real Property</b> | <b>Personal<br/>Property</b> | <b>Public Service<br/>Property</b> | <b>Total</b>     |
|---|----------------------|------------------------------|------------------------------------|------------------|
| 1998                                      | \$ 967,242,955       | \$ 357,072,088               | \$ 57,825,316                      | \$ 1,382,140,359 |
| 1997                                      | 933,861,596          | 328,554,542                  | 56,458,430                         | 1,318,874,568    |
| 1996                                      | 922,430,180          | 299,703,247                  | 58,451,552                         | 1,280,584,979    |
| 1995                                      | 809,239,122          | 288,959,801                  | 48,746,576                         | 1,146,945,499    |
| 1994                                      | 805,310,028          | 294,329,533                  | 52,053,034                         | 1,151,692,595    |
| 1993                                      | 780,869,808          | 277,134,662                  | 48,249,033                         | 1,106,253,503    |
| 1992                                      | 770,155,060          | 266,853,282                  | 47,357,587                         | 1,084,365,929    |
| 1991                                      | 743,121,430          | 248,948,235                  | 46,821,475                         | 1,038,891,140    |
| 1990                                      | 532,481,085          | 236,919,000                  | 35,593,307                         | 804,993,392      |
| 1989                                      | 507,766,355          | 232,019,850                  | 40,162,314                         | 779,948,519      |

Note: The levy of property taxes each year is based on the assessed value of taxable property as of January 1 preceding the beginning of the fiscal year on July 1. All taxable property is assessed at one hundred percent (100%) of its estimated actual value at time of revaluation. Revaluation of real property is required every eight years by North Carolina General Statutes. However, tax authorities may establish more frequent revaluation schedules. Rowan County completes revaluation every four years. Revaluation was completed for the levy of taxes in the year ended June 30, 1996. The assessment of taxable property being assessed after revaluation is accomplished in accordance with North Carolina G.S. 105.287.

Table 6

**CITY OF SALISBURY, NORTH CAROLINA**  
**PROPERTY TAX LEVIES AND TAX RATES -**  
**DIRECT AND OVERLAPPING GOVERNMENTS**

Last Ten Fiscal Years

| Fiscal Year | Tax Levies        |             |               |              |               |  |
|-------------|-------------------|-------------|---------------|--------------|---------------|--|
|             | City of Salisbury |             |               |              |               |  |
|             | Municipal Service |             |               | Total        | Rowan County  |  |
|             | General Fund      | School Fund | District Fund |              |               |  |
| 1998        | \$ 7,993,286      | \$ -        | \$ 66,318     | \$ 8,059,604 | \$ 36,540,706 |  |
| 1997        | 7,731,552         | -           | 66,309        | 7,797,861    | 33,990,225    |  |
| 1996        | 7,449,694         | -           | 79,566        | 7,529,260    | 34,729,278    |  |
| 1995        | 7,234,332         | -           | 64,028        | 7,298,360    | 28,820,177    |  |
| 1994        | 6,741,761         | -           | 43,527        | 6,785,288    | 25,236,094    |  |
| 1993        | 6,389,077         | -           | 47,155        | 6,436,232    | 23,859,704    |  |
| 1992        | 6,009,850         | -           | 44,205        | 6,054,055    | 20,792,920    |  |
| 1991        | 5,486,472         | -           | 41,651        | 5,528,123    | 19,154,826    |  |
| 1990        | 4,771,951         | -           | 31,679        | 4,803,630    | 17,684,284    |  |
| 1989        | 4,636,926         | 291,965     | 32,721        | 4,961,612    | 15,447,866    |  |
| Fiscal Year | Tax Rates         |             |               |              |               |  |
|             |                   |             |               |              |               |  |
|             |                   |             |               | Total        | Rowan County  |  |
|             | General Fund      | School Fund | District Fund |              |               |  |
| 1998        | .575              | -           | .16           | .735         | .6375         |  |
| 1997        | .575              | -           | .16           | .735         | .6375         |  |
| 1996        | .575              | -           | .16           | .735         | .6375         |  |
| 1995        | .625              | -           | .17           | .795         | .65           |  |
| 1994        | .585              | -           | .11           | .695         | .60           |  |
| 1993        | .575              | -           | .11           | .685         | .56           |  |
| 1992        | .550              | -           | .11           | .66          | .505          |  |
| 1991        | .525              | -           | .11           | .635         | .505          |  |
| 1990        | .59               | -           | .11           | .70          | .61           |  |
| 1989        | .59               | .06         | .11           | .76          | .550          |  |

Note: Tax rate is per \$100 assessed valuation.

Source: Rowan County Tax Collector.



**Table 7****CITY OF SALISBURY, NORTH CAROLINA****COMPUTATION OF DIRECT AND OVERLAPPING DEBT<sup>(1)</sup>****For the Year Ended June 30, 1998**

|                                   | <b>Net General<br/>Obligation<br/>Debt<br/>Outstanding</b> | <b>Percentage<br/>Applicable to<br/>City of<br/>Salisbury</b> | <b>City of<br/>Salisbury's<br/>Share of Debt</b> |
|-----------------------------------|--|---|--|
| City of Salisbury                 | \$ 3,625,000   | 100.00%   | \$ 3,625,000                                     |
| Rowan County <sup>(2)</sup>       | 38,925,000   | 23.85%  | <u>9,283,613</u>                                 |
| Total direct and overlapping debt |  |   | <u>\$ 12,908,613</u>                             |

<sup>(1)</sup> Based on assessed valuation.<sup>(2)</sup> Net debt and assessed valuation figures provided by Rowan County

**Table 8**

**CITY OF SALISBURY, NORTH CAROLINA**  
**COMPUTATION OF LEGAL DEBT MARGIN**

**June 30, 1998**

|   |                  |                      |
|---|------------------|----------------------|
| ASSESSED VALUE                                |                  | \$ 1,382,140,359     |
|   |                  | X <u>.08</u>         |
| Debt limit 8 percent of assessed value        |                  | \$ 110,571,229       |
| Amount of debt applicable to debt limit:      |                  |                      |
| Total bonded debt                             | \$ 24,860,000    |                      |
| Total capitalized lease obligation            | <u>5,035,970</u> |                      |
|   |                  |                      |
| Total amount of debt applicable to debt limit |                  | <u>29,895,970</u>    |
| LEGAL DEBT MARGIN                             |                  | <u>\$ 80,675,259</u> |

**Table 9****CITY OF SALISBURY, NORTH CAROLINA****SCHEDULE OF PRINCIPAL TAXPAYERS****For the Year Ended June 30, 1998**

| <b>Business</b>        | <b>Type of Enterprise</b> | <b>1997 Assessed Valuation</b> | <b>Percentage Value of Total</b> |
|------------------------|---------------------------|--------------------------------|----------------------------------|
| Food Lion, Inc.        | Commercial                | \$ 57,912,973                  | 4.19%                            |
| Cone Mills Corporation | Industrial                | 25,684,121                     | 1.86%                            |
| Belle Realty Co.       | Real Estate               | 24,912,141                     | 1.80%                            |
| Duke Power Co.         | Utility                   | 24,444,125                     | 1.77%                            |
| Norandal USA           | Industrial                | 23,626,693                     | 1.71%                            |
| Indopco                | Industrial                | 20,228,117                     | 1.46%                            |
| Bellsouth Telephone    | Communication             | 17,926,080                     | 1.30%                            |
| Reynolds Metal Co.     | Manufacturing             | 16,212,653                     | 1.17%                            |
| Salisbury Mall Ltd.    | Commercial                | 12,629,605                     | 0.91%                            |
| M F W Associates       | Commercial                | <u>8,706,201</u>               | <u>0.63%</u>                     |
| Totals                 |                           | <u>\$ 232,282,709</u>          | <u>16.81%</u>                    |

Table 10

## CITY OF SALISBURY, NORTH CAROLINA

RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR  
GENERAL BONDED DEBT TO TOTAL GENERAL EXPENDITURES

## Last Ten Fiscal Years

| <b>Fiscal Year<br/>Ended<br/>June 30,</b> | <b>Principal</b> | <b>Interest</b> | <b>Total Debt<br/>Service</b> | <b>Total General<br/>Expenditures<sup>(1)</sup></b> | <b>Ratio of Debt<br/>Service to Total<br/>General<br/>Expenditures</b> |
|---|------------------|-----------------|-------------------------------|---|--|
| 1998                                      | \$ 417,200       | \$ 199,808      | \$ 617,008                    | \$ 22,492,350                                       | 2.74 %   |
| 1997                                      | 867,964          | 113,889         | 981,853                       | 21,011,261  | 4.67   |
| 1996                                      | 504,210          | 87,212          | 591,422                       | 18,031,089  | 3.28   |
| 1995                                      | 345,717          | 56,080          | 401,797                       | 17,239,276  | 2.33   |
| 1994                                      | 905,918          | 104,728         | 1,010,646                     | 16,287,284  | 6.21   |
| 1993                                      | 25,000           | 16,467          | 41,467                        | 15,398,951  | 0.27   |
| 1992                                      | -                | -               | -                             | 15,178,434  | -  |
| 1991                                      | -                | -               | -                             | 16,495,873  | -  |
| 1990                                      | -                | -               | -                             | 13,883,051  | -  |
| 1989                                      | -                | -               | -                             | 13,317,183  | -  |

<sup>(1)</sup> Includes General, Special Revenue, and Capital Project Funds.

**Table 11**

**CITY OF SALISBURY, NORTH CAROLINA**  
**RATIO OF NET GENERAL BONDED DEBT**  
**TO ASSESSED VALUE AND NET BONDED DEBT PER CAPITA**

**Last Ten Fiscal Years**

| <b>Fiscal Year<br/>Ended<br/>June 30,</b> | <b>Population <sup>(1)</sup></b> | <b>Assessed Value</b> | <b>Gross Bonded<br/>Debt <sup>(2)</sup></b> | <b>Debt Payable</b>                     |                            | <b>Ratio of Net<br/>Bonded Debt to<br/>Assessed Value</b> | <b>Net Bonded<br/>Debt per Capita</b> |
|---|----------------------------------|-----------------------|---|---|----------------------------|---|---------------------------------------|
|   |                                  |                       |   | <b>From<br/>Enterprise<br/>Revenues</b> | <b>Net Bonded<br/>Debt</b> |   |                                       |
| 1998                                      | 26,884                           | \$ 1,382,140,359      | \$ 24,860,000                               | \$ 21,235,000                           | \$ 3,625,000               | 0.26%   | \$ 134.84                             |
| 1997                                      | 26,177                           | 1,314,039,114         | 19,055,000                                  | 18,330,000                              | 725,000                    | 0.06%   | 27.70                                 |
| 1996                                      | 24,543                           | 1,280,584,979         | 20,200,000                                  | 19,375,000                              | 825,000                    | 0.06%   | 33.61                                 |
| 1995                                      | 25,444                           | 1,146,945,499         | 6,755,000                                   | 6,220,000                               | 535,000                    | 0.05%   | 21.03                                 |
| 1994                                      | 24,072                           | 1,151,692,595         | 7,288,000                                   | 6,715,000                               | 573,000                    | 0.05%   | 23.80                                 |
| 1993                                      | 23,916                           | 1,106,253,503         | 7,100,000                                   | 6,875,000                               | 225,000                    | 0.02%   | 9.39                                  |
| 1992                                      | 23,852                           | 1,084,365,929         | 7,675,000                                   | 7,425,000                               | 250,000                    | 0.02%   | 10.48                                 |
| 1991                                      | 23,770                           | 1,038,891,140         | 6,825,000                                   | 6,825,000                               | -                          | -   | -                                     |
| 1990                                      | 23,621                           | 804,993,392           | 7,325,000                                   | 7,325,000                               | -                          | -   | -                                     |
| 1989                                      | 24,366                           | 779,948,519           | 6,325,000                                   | 6,325,000                               | -                          | -   | -                                     |

<sup>(1)</sup> Source: 1989; North Carolina Office of State Planning  
1990; U.S. Census  
1991-98; North Carolina Office of State Planning

<sup>(2)</sup> Includes all long-term general obligation debt

Table 12

## CITY OF SALISBURY, NORTH CAROLINA

## PROPERTY VALUE, CONSTRUCTION, AND BANK DEPOSITS

## Last Ten Fiscal Years

| Fiscal Year<br>Ended<br>June 30 | Total Assessed<br>Valuation | Commercial Construction <sup>(a)</sup> |               | Residential Construction <sup>(a)</sup> |               | Bank Deposits         |
|---------------------------------|-----------------------------|--|---------------|---|---------------|-----------------------|
|                                 |                             | Number of Units                        | Value         | Number of Units                         | Value         |                       |
| 1998                            | \$ 1,382,140,359            | 35                                     | \$ 37,851,200 | 198                                     | \$ 29,092,935 | \$ N/A <sup>(b)</sup> |
| 1997                            | 1,314,039,114               | 28                                     | 25,472,369    | 149                                     | 18,103,685    | 1,031,185,000         |
| 1996                            | 1,280,584,979               | 33                                     | 24,172,109    | 202                                     | 16,241,270    | 973,835,000           |
| 1995                            | 1,146,945,499               | 43                                     | 6,752,768     | 173                                     | 10,436,842    | 987,406,000           |
| 1994                            | 1,151,692,595               | 30                                     | 10,345,800    | 172                                     | 9,276,091     | 974,890,000           |
| 1993                            | 1,106,253,503               | 30                                     | 24,184,900    | 91                                      | 6,849,700     | 1,007,363,000         |
| 1992                            | 1,084,365,929               | 33                                     | 29,170,785    | 200                                     | 6,897,189     | 995,714,000           |
| 1991                            | 1,038,891,140               | 39                                     | 11,755,500    | 151                                     | 6,427,685     | 714,350,000           |
| 1990                            | 804,993,392                 | 51                                     | 27,489,234    | 213                                     | 8,047,856     | 695,934,000           |
| 1989                            | 779,948,519                 | N/A                                    | N/A           | N/A                                     | N/A           | 675,577,000           |

<sup>(a)</sup> 1989; Information not available from Rowan County

1990-98; City of Salisbury, Developmental Services Department

<sup>(b)</sup> Information not available at time of printing

**Table 13****CITY OF SALISBURY, NORTH CAROLINA****MISCELLANEOUS STATISTICS****June 30, 1998**

|                                     |                     |
|-------------------------------------|---------------------|
| Date Established                    | 1753                |
| Form of Government                  | Council/Manager     |
| Area                                | 17.6 Sq. Miles      |
| Miles of Streets                    | 136                 |
| Fire Protection:                    |                     |
| Number of Stations                  | 3                   |
| Number of Fire Fighters             | 63                  |
| Number of Office Personnel          | 2                   |
| Police Protection:                  |                     |
| Number of Stations                  | 1                   |
| Number of Police Officers           | 76                  |
| Number of Auxiliary Police Officers | 10                  |
| Number of Civilians                 | 19                  |
| Water and Sewer Utility:            |                     |
| Number of Utility Customers         | 13,000              |
| Average Daily Consumption           | 8.2 Million Gallons |
| Miles of Water lines                | 179                 |
| Miles of Sewer lines                | 207                 |
| Number of Cemeteries                | 7                   |
| Business Licenses Issued            | 2,450               |
| Recreation Facilities:              |                     |
| Number of Parks                     | 15                  |
| Number of Recreation Centers        | 4                   |
| Number of Tennis Facilities         | 2                   |
| Number of Acres                     | 444                 |
| Employees:                          |                     |
| Full-Time                           | 422                 |
| Permanent Part-Time                 | 12                  |
| Temporary Full-Time                 | 34                  |
| Temporary Part-Time                 | 19                  |

**Table 14****CITY OF SALISBURY, NORTH CAROLINA****DEMOGRAPHIC STATISTICS****June 30, 1998**

| <b>Fiscal Year</b> | <b>Population<br/>Estimate<sup>(1)</sup></b> | <b>Per Capita<br/>Income<sup>(2)</sup></b> | <b>Median Age<sup>(3)</sup></b> | <b>Unemployment<br/>Rate<sup>(4)</sup></b> |
|--------------------|--|--|---------------------------------|--|
| 1998               | 26,884                                       | \$21,631                                   | 38.5                            | 3.0%                                       |
| 1997               | 26,177                                       | 20,787                                     | 38.3                            | 2.9  |
| 1996               | 24,543                                       | 19,976                                     | 38.1                            | 3.6  |
| 1995               | 25,444                                       | 19,165                                     | 37.9                            | 3.8  |
| 1994               | 24,072                                       | 17,600                                     | 37.7                            | 3.3  |
| 1993               | 23,916                                       | 16,841                                     | 37.5                            | 3.9  |
| 1992               | 23,852                                       | 16,138                                     | 37.4                            | 5.5  |
| 1991               | 23,770                                       | 15,284                                     | 37.3                            | 5.3  |
| 1990               | 23,621                                       | 15,109                                     | 37.2                            | 4.2  |
| 1989               | 24,366                                       | 14,226                                     | 38.4                            | 3.9  |

**Sources:**

<sup>(1)</sup> 1989; 1991-98; North Carolina Office of State Planning  
1990; U S Census

<sup>(2)</sup> 1996-98; City of Salisbury Planning Division (estimate)  
1989-95; State Library-Office of State Planning Statistical Database  
Note: Figures are for Rowan County

<sup>(3)</sup> 1989; 1991-98; City of Salisbury Planning Division (estimate)  
1990; U S Census

<sup>(4)</sup> 1989-98; N.C. Employment Security Commission  
Note: Figures are for Rowan County